Table 1: Capital Projects Completed as of December 31, 2024

					Actual			
					Expenditures		Budget	
		т	otal Capital	a	s of December	R	emaining/	
Division	Project Name		Budget		31, 2024		Overspend)	Project Manager Comments
Corp	Workforce Planning	\$	53,060	\$	37,957	\$	15,103	Completed. Rolled out to staff Jan 2025. No further expenses.
Corp	HRIS/Payroll Information Systems	\$	405,884	\$	380,896	\$	24,988	Completed. Project 20304.0000 will initiate in Q2 2025 to address system issues
IT	GIS Strategy	\$	125,000	\$	88,531	\$	36,469	Completed. IT is developing the operational GIS workplan from the strategy
Ec Dev	Economic Development Strategy	\$	75,000	\$	61,033	\$	13,967	Completed
Parks	Alexandra Park Developement Plan	\$	10,000	\$	-	\$	10,000	Completed
Parks	Kin Family Park Tennis / Basketball Courts	\$	155,000	\$	133,273	\$	21,727	Completed
Parks	Jean Hamlyn Parking Lot	\$	140,000	\$	144,235	\$	(4,235)	Completed
Facilities	Exterior Door & Frame Replacement - Alder	\$	20,000	\$	19,736	\$	264	Completed
Facilities	Town Hall Elevator	\$	255,000	\$	226,907	\$	28,093	Completed
Facilities	Exterior Painting Steel Structures	\$	83,000	\$	35,879	\$	47,121	Completed
Facilities	Tony Rose Repairs to Roof	\$	60,000	\$	45,640	\$	14,360	Completed
Facilities	Wayfinding Signage Town Hall	\$	7,500	\$	7,593	\$	(93)	Completed
Facilities	Wayfinding Signage Alder Rec Ctr	\$	9,000	\$	8,618	\$	382	Completed
Fire	Community Risk Assessment	\$	60,000	\$	27,277	\$	32,723	Completed
Fire	Bunker Gear	\$	36,000	\$	38,875	\$	(2,875)	Completed
Fire	Replace Rescue/Stabiliz Equip	\$	95,000	\$	94,075	\$	925	Completed
Fire	Rescue Airlifting Bags	\$	38,291	\$	38,753	\$	(462)	Completed
Public Works	SWM6 - Oversized SWM Pond Mono Developments, Built Capacity	\$	136,200	\$	-	\$	136,200	Completed
Public Works	Townline widening at Broadway	\$	750,000	\$	483,536	\$	266,464	Completed
Water	Water and Wastewater Rate Study	\$	90,000	\$	81,399	\$	8,601	Completed
Water	Dawson Rd watermain extension from existing to Broadway	\$	686,400	\$	677,628	\$	8,772	Completed
Water	Watermain and Valve Replacement - Rotary Park	\$	537,700	\$	537,289	\$	411	Completed
Wastewater	Detritor Centre Unit Replacement	\$	945,000	\$	86,665	\$	858,335	Completed. Larger replacement project scheduled in capital plan.
Wastewater	Clarifier 3 Centre Unit Replacement	\$	1,420,000	\$	677,614	\$	742,386	Completed
Wastewater	Digester Heat Exchanger Pump Replacements	\$	112,000	\$	112,000	\$	-	Completed
Wastewater	MLR Pump Replacement Program	\$	20,000	\$	17,686	\$	2,314	Completed

Total Projects Complete as of December 31, 2024 \$ 6,325,035 \$

4,063,094 \$ 2,261,941

Table 2: Capital Projects in Progress as of December 31, 2024

Division	Project Name	To	Total Capital Budget		Actual Expenditures as of December 31, 2024		Budget emaining/ Overspend)	Project Manager Comments
Committees	Community Diversity and Inclusion Strategy	\$	80,000	\$	-	\$	80,000	Iterative planning and strategy execution to continue
Clerks	RIM Software Application	\$	220,289	\$	83,162	\$	137,127	Phase 1 in progress, working on determining future phases of the project. RIM Strategy needed to address policies & procedures.
HR	Job Competencies Review	\$	30,000	\$	4,670	\$	25,330	Project is on hold; to be re-initated in Q2 or Q3 2025
Corp	Development Charge Study	\$	100,000	\$	79,737	\$	20,263	Presented to Council September & By-Law passage Oct 2024. By-law amendment January 2025
Corp	Asset Management Plan Study	\$	200,000	\$	149,350	\$	50,650	2024 AMP on non-core assets presented & approved July 8 2024. Working on continuous improvements. The next AM Plan, to be presented July 2025, will develop proposed levels of service and state of infrastructure.
IT	Phone System Upgrades	\$	5,000	\$	-	\$	5,000	IT is currently working to identify a replacement telephone system. Project is expected to be delivered in 2025
IT	Computer Hardware	\$	436,060	\$	190,015	\$	246,045	On going project
IT	Parking Management System	\$	150,000	\$	22,465	\$	127,535	Project is in the Execution Phase. Project delays due to credit card processing configuration issues with the vendor. Expected completion in Q2 2025
IT	CRM System Upgrade	\$	100,000	\$	1	\$	100,000	Customer Service policy and standards work has begun. The process to identify a right sized CRM Solution will begin once requirements are documented
IT	Tax & Financial Accounting System	\$	208,551	\$	-	\$	208,551	Requirements gathering has begun and will continue into 2025
IT	Enterprise Asset Management System	\$	455,688	\$	-	\$	455,688	The project is currently underway. Project expected to be complete by Q2 2026
IT	Security and Data Integrity	\$	322,400	\$	68,066	\$	254,334	On going project
Planning	Official Plan Review	\$	195,221	\$	595	\$	194,626	OPA's 132, 133 and 135 pending approval. Consultant to be retained for overall OP update project Q2 2025.
Planning	East and West Broadway Precinct Planning Study	\$	150,000	\$	29,011	\$	120,989	Phase 1 underway, expected completion Q1 2025. Full project completion by Q4 2025.
Planning	Municipal Heritage Register Review	\$	28,000	\$	-	\$	28,000	Consultant retained to prioritize listed properties for further review, hiring Student to assist with designations
Parks	Trail Development Plan Phase 2	\$	2,190,000	\$	835,941	\$	1,354,059	The final scope is being developed, received comment back from CVC. Tender to be completed in 2025.
Parks	Parks 1-17 Truck	\$	159,000	\$	-	\$	159,000	Waiting on delivery of truck
Parks	Play Structure Replacement - Rotary Park	\$	75,000	\$	-	\$	75,000	Watermain line part of the project through IS has been complete, play structure to be complete in 2025 as part of the redevelopement
Parks	Rotary Park Redevelopment	\$	1,000,000	\$	49,310	\$	950,690	First and Second Phase. Playground design being completed looking for installation to be completed later in 2025

Table 2: Capital Projects in Progress as of December 31, 2024

Division	Project Name	To	Total Capital Budget		Actual Expenditures as of December 31, 2024		Budget emaining/ verspend)	Project Manager Comments
Parks	Dog Park	\$	50,000	\$	-	\$	50,000	Working with GIS to get the layout of the park at the Humberlands looking to complete in Q3 of 2025
Parks	Play Structure Replacement - Lion's Park	\$	100,000	\$	-	\$	100,000	Project has been awarded and structure being built. Installation late Q2 or early Q3 2025
Parks	BMX Park Consultant	\$	30,000	\$	7,378	\$	22,622	Concept design completed waiting on a Geotechnical Report. Construction project was approved through the 2025 Budget. Expected tender in Q2 of 2025 completion late Q3 or Q4 2025
Parks	Shade Shelters	\$	70,000	\$	-	\$	70,000	These are being manufactured and installation slated for Q2 2025
Parks	Rotary Park Washroom Upgrades	\$	30,000	\$	15,197	\$	14,803	Some items have been replaced but since have had vandalised. Still on going, Q1 2025 completion
Parks	Park Fencing	\$	87,000	\$	81,962	\$	5,038	On going project
Recreation	Projector and drop-down screen - Saputo Ctr (Computer Hardware)	\$	15,000	\$	-	\$	15,000	Equipment ordered to be installed in Q1 2025, second phase equipment to be installed in Q2 2025
Facilities	Alder Structural Assessment	\$	300,000	\$	102,100	\$	197,900	Reporting complete. 2025 work will be addressing the recommendations
Facilities	AV System for Meeting Rooms Alder Rec Ctr	\$	10,000	\$	-	\$	10,000	Quote signed, install date in January 2025
Facilities	Police Building Upgrades Design	\$	1,333,000	\$	1,154,335	\$	178,665	Working with Colliers and Architect final design in progress work to be completed Q4 2025
Facilities	HVAC System Town Hall	\$	342,000	\$	340,651	\$	1,349	Waiting for substantial sign off by consultant. The unit is operating, still managing deficiencies. To be completed Q2 2025
Facilities	Security Cameras Alder Rec Ctr	\$	60,000	\$	48,183	\$	11,817	Policy changes to support public and staff privacy. Project to support upgrade of technology, replace damages and removal of various cameras is ongoing
Facilities	Digital Flat Screen TV & software	\$	60,000	\$	43,659	\$	16,341	Ongoing project, staff looking into software installation in 2025
Facilities	Red and Green Sprinkler Pipe replacement	\$	75,000	\$	7,169	\$	67,831	Awaiting annual report to see the recommendations to sprinkler system before completing repairs.
Facilities	Fan Coil Units	\$	150,000	\$	68,503	\$	81,497	Investigation completed and found that not all need to be replaced, necessary repairs being completed. Anticipated to be \$60K under budget just finishing this up should be completed late Q2 2025
Facilities	Evaporative Condenser Alder	\$	525,000	\$	501,300	\$	23,700	To be completed in Q1 2025
Facilities	WPCP Roof Projects	\$	404,076	\$	343,954	\$	60,122	Ongoing annual replacement project, estimated completion in 2029. Current year replacements have been completed. Working on 2025 roofs
Facilities	LED Lighting for Wells, Resrvoirs, Dundgeons.	\$	48,500	\$	-	\$	48,500	To be completed in Q1 2025
Facilities	Patio Furniture Alder	\$	40,000	\$	36,629	\$	3,371	Some items have been purchased. Assessing final needs of the patio before final items are purchased.

Table 2: Capital Projects in Progress as of December 31, 2024

					Actual Expenditures		Budget	
Division	Project Name	י	otal Capital Budget	as	of December 31, 2024	l	Remaining/ Overspend)	Project Manager Comments
Facilities	Workforce Accomodation Plan	\$	50,000	\$	53,611	Ò	(3,611)	Multi-year project. Design and layouts have been signed off,
racilities	Workforce Accombidation Plan	ş	50,000	Ŷ	55,611	Ş	(3,011)	deliverables arrived in Q4 with install planned.
Facilities	Project Manager - Facilities	\$	150,000	\$	168,717	\$	(18,717)	Ongoing. Colliers has been hired. They are currently working on the Fire Hall and OPP projects to completion.
Facilities	Train Station Tables and Chairs	\$	10,000	\$	8,629	\$	1,371	Some tables and chairs are in place. There may be a need for extra. Working internally on change of use of the facility.
Fire	Land Mobile Radio	\$	400,000	\$	-	\$	400,000	Vendor selected, contracts signed - work to begin Q2 2025
Fire	Fire Radio Replacement Program	\$	425,000	\$	135,913	\$	289,087	Procurement process initiated - expect RFQ to be released in Q2 2025
Fire	PFAS Foam Removal	\$	12,500	\$	-	\$	12,500	Research being done for alternative foams, anticipated completion in 2025.
Fire	Replacement of Fire Department Ladder Truck	\$	2,635,632	\$	1,424,640	\$	1,210,992	Expected delivery in 2026.
Fire	Fire Station	\$	16,512,440	\$	4,043,946	\$	12,468,494	Fire Station Committee looking at cost saving measures and will report back to council.
Public Works	Transportation Study	\$	75,000	\$	21,836	\$	53,164	Consultant engaged, study has begun, completions expected in 2025
Public Works	Transit Study	\$	25,000	\$	-	\$	25,000	Consultant engaged, study has begun, completions expected in 2025
Public Works	Engineering Standards Update	\$	75,000	\$	33,092	\$	41,908	Consultant engaged, study has begun, completions expected in 2025
Public Works	Road Network Study	\$	55,000	\$	41,713	\$	13,287	Survey is completed. Balance of funds required to pay for software in 2025/2026
Public Works	Holistic Condition Survey	\$	225,000	\$	155,768	\$	69,232	Project ongoing. Estimated completion Q1 2025.
Public Works	Flood Hazard ID & Mapping Project - CVC	\$	75,000	\$	-	\$	75,000	Funding has been approved, in progress with CVC
Public Works	Truck 1 Replacement - Aerial Bucket	\$	315,000	\$	-	\$		On order. Delivery expected Q4 2025 or Q1 2026.
Public Works	Replacement of Truck 2-Snow Plow	\$	310,000	\$	-	\$		On order. Delivery expected by Q4 2025.
Public Works	Replacement of Truck 5-Snow Plow	\$	400,000	\$	214,714	\$	185,286	On order. Delivery expected by Q4 2025.
Public Works	3 Bay Expansion - Operations Ctr	\$	1,680,000	\$	128,338	\$	1,551,662	Project is currently being procured. Construction anticipated to be completed by end of 2025
Public Works	Streetlights	\$	120,000	\$	75,274	\$	44,726	Ongoing programme
Public Works	Traffic Signal Upgrades	\$	204,000	\$	-	\$	204,000	2024 programme to be intitiated, Contractor in place, completion Q1 2025
Public Works	John St at Townline Upgrades	\$	615,000	\$	8,178	\$	606,822	Work to be deferred
Public Works	Urban Forestry	\$	681,600	\$	263,160	\$	418,440	Ongoing programme
Public Works	Noise Fence	\$	180,000	\$	143,983	\$	36,017	2024 construction completed some minor deficiencies to address, pending invoice
Public Works	Planting of additional trees	\$	90,000	\$	35,906	\$	54,094	On going programme
Public Works	Flood Mitigation at the WPCP	\$	500,000	\$	105,647	\$	394,353	Phase 1 work, installation of culverts under Townline is complete. Phase 2, berming along the west side of the WPCP to be completed in 2025

Table 2: Capital Projects in Progress as of December 31, 2024

Division	Project Name	1	otal Capital Budget	as c	Actual penditures of December 31, 2024	l	Budget emaining/ Overspend)	Project Manager Comments
Public Works	Assessment of Existing Snow Dump	\$	75,000	\$	27,226	\$	47,774	Study continues and is expected to be completed in Q1 2025
Public Works	PXO Cross Broadway Wellington	\$	305,000	\$	293,605	\$	11,395	Construction complete, minor expenditures anticipated in 2025
Public Works	Road Resurfacing Program	\$	1,000,000	\$	750,747	\$	249,254	Ongoing programme. 2024 Project has been completed, currently in warranty period, carryforward unspent into 2025
Public Works	Mill Creek Stabilization	\$	1,779,000	\$	34,371	\$	1,744,629	Design and discussion with CVC continues, work expected in Q2 2025
Public Works	Rehab - Dawson, Centre to Hillside	\$	143,000	\$	-	\$	143,000	Work to be deferred to 2025 and combined with Road Resurfacing project
Public Works	Recon - Church St.	\$	2,727,000	\$	2,311,337	\$	415,663	Some minor work remains, project close out is expected in Q2 2025
Public Works	Recon - Victoria St Ontario to John	\$	3,024,814	\$	2,228,186	\$	796,628	Work has started in 2024, construction to be completed by end of July 2025
Public Works	Recon - Ontario St. Victoria to Princess	\$	1,062,400	\$	71,061	\$	991,339	Work has started in 2024, construction to be completed by end of July 2025
Public Works	Recon Cardwell St, Princess to Townline	\$	1,295,910	\$	1,007,159	\$	288,751	Construction has been completed - substantial completion has been issued, with warranty period to start, invoices still outstanding
Public Works	Recon Cardwell St, Princess to Dufferin	\$	66,090	\$	2,035	\$	64,055	Remainder of work to be deferred until 2027
Public Works	Recon - Dufferin St, John to Ontario	\$	90,000	\$	24,545	\$	65,455	Engineering/Contract Admin work to be completed in 2025 - Construction planned for 2025
Public Works	Recon - Third Ave, 1st St to 2nd St	\$	123,893	\$	28,448	\$	95,445	Engineering/Contract Admin work to be completed in 2025 - Construction planned for 2025
Public Works	Recon - Third Ave, 2nd St to 3rd St.	\$	123,893	\$	26,132	\$	97,761	Engineering/Contract Admin work to be completed in 2025 - Construction planned for 2025
Public Works	Recon - Steven Street	\$	90,000	\$	47,392	\$	42,608	Engineering/Contract Admin work to be completed in 2025 - Construction planned for 2025
Public Works	Recon - Andrew St	\$	90,000	\$	40,642	\$	49,358	Engineering/Contract Admin work to be completed in 2025 - Construction planned for 2025
Public Works	Bythia Street (Court) Reconstruction	\$	75,000	\$	13,865	\$	61,135	Engineering/Contract Admin work to be completed in 2025 - Construction planned for 2025
Public Works	Recon - Bythia St - Dufferin to Victoria	\$	800,000	\$	-	\$	800,000	Engineering/Contract Admin work to be completed in 2025 - Construction planned for 2025
Public Works	Hansen Blvd Bridge-Lower Monora Creek	\$	3,132,000	\$	3,043,243	\$	88,757	Construction complete, discussions with contractors ongoing
Public Works	Rehab John Street Bridge	\$	338,000	\$	198,294	\$	139,706	Completion expected in 2025
Transit	Meter Low Floor Buses and Route Expansion	\$	1,598,294	\$	-	\$	1,598,294	, , , , ,
Transit	Transit Transfer Station	\$	971,068	\$	901,051	\$	70,017	Project substantially completed, however, several deficiencies being worked out and minor adjustments in 2025
Transit	Transit Shelters and Bus Stop	\$	156,171	\$	51,262	\$	104,909	Ongoing, dependent on route established through the Route Expansion Report to Council in April and May 2025

Table 2: Capital Projects in Progress as of December 31, 2024

Division	Project Name	1	otal Capital Budget	l	Actual Expenditures of December 31, 2024	l	Budget emaining/ Overspend)	Project Manager Comments
Transit	Transit Security Camera	\$	40,000	\$	35,214	\$	4,786	Cameras purchased and installed. Activation and memory storage to be initiated.
Transit	Bus Stop Equipment and Kiosks	\$	30,000	\$	-	\$	30,000	Ongoing, dependent on route established through the Route Expansion Expected implementation 2026
Transit	Purchase of Rest Room Facilities for Operators at New Transfer Point	\$	35,000	\$	-	\$	35,000	Concrete pad installed, awaiting facilities. Rest room to be installed 2025.
Cemetery	Archaeological Study and Disinterment	\$	30,000	\$	38,605	\$	(8,605)	Continuously on going project, additional funds requested in 2025 budget
Water	Water Optimization Strategy	\$	350,000	\$	-	\$	350,000	RFP to be issued Q3 2025
Water	SCADA Master Plan	\$	150,000	\$	46,583	\$	103,417	Plan is finalized
Water	Rehabilitation & Optimization of Existing Sources of Supply Study	\$	281,000	\$	45,466	\$	235,534	RFP to be issued Q1 2025
Water	Pullen Well	\$	3,150,000	\$	1,510,748	\$	1,639,252	Work is underway for Tier 3 update, current step to be completed Q1 2025, full project to be complete in 2027, PTTW application was submitted on December 20, 2024
Water	Water Meter and Billing Upgrade	\$	6,375,000	\$	3,748,246	\$	2,626,754	Project on track for completion in Q2 2025
Water	SCADA Systems	\$	1,110,146	\$	528,178	\$	581,968	Ongoing, proposal to Council for 2025 budget based on Master Plan Results
Water	Well 5/5A Variable Frequency Drive	\$	40,000	\$	13,033	\$	26,967	Tied in with GUDI Well Treatment Upgrades
Water	Electrical & Mechanical Upgrades	\$	579,000	\$	-	\$	579,000	Deferred to 2030 as part of the 2025 Budget Process
Water	Generator Reservoirs	\$	396,000	\$	104,094	\$	291,906	Project on hold, add'l funding approved in 2025-2034 Capital Plan budget
Water	High Lift Pump Rehabilitation/Replacement	\$	785,000	\$	24,303	\$	760,697	Engineering/consultant hired, design work underway for MECP permit application for upgrades
Water	Disinfection - UV Replacements	\$	312,000	\$	11,524	\$	300,476	Part of the High Lift Pump Replacement project
Water	Filter Media Rehabilitation	\$	214,000	\$	69,206	\$	144,794	Tender posted, contract award January 2025, estimated completion Q4 2025
Water	Well Rehab and Pump Replacement Program	\$	150,000	\$	143,549	\$	6,451	2024 Rehabilitation and inspections started in July 2024, Well 10 and 11 rehabiliation work completed.
Water	Well 10 WTP Clear Baff Curtain	\$	198,000	\$	25,992	\$	172,008	Tender posted, contract award January 2025, estimated completion Q4 2025
Water	GUDI Well Treatment Upgrades (Well 5/5A)	\$	8,244,000	\$	2,808,488	\$	5,435,512	Construction underway, anticipated completion Q3 2025 (based on equipment delivery timelines)
Water	West Sector Reservoir	\$	4,115,000	\$	220,931	\$	3,894,069	Work cannot commence until the Well 5/5A water storage and pumping facility is operating
Water	Dudgeon Generator Replacement	\$	113,000	\$	19,039	\$	93,961	Part of the High Lift Pump Replacement project
Wastewater	Inflow and Infiltration Study - WPCP	\$	332,000	\$	251,831	\$	80,169	Waiting for final I&I report that will provide a 10 year Capital expenditure forecast - work to begin in 2025
Wastewater	SCADA Master Plan	\$	150,000	\$	-	\$	150,000	Final plan approved.
Wastewater	SCADA Server Replacement	\$	566,346	\$	164,183	\$	402,163	Part of the SCADA upgrade project.

Table 2: Capital Projects in Progress as of December 31, 2024

					Actual			
					Expenditures		Budget	
		'	Total Capital	as of December		Remaining/		
Division	Project Name		Budget		31, 2024	(C	Overspend)	Project Manager Comments
Wastewater	Digester No. 2 Refurbishment	\$	5,230,000	\$	4,072,170	\$	1,157,830	Construction ongoing, estimated completion Q2 2025
Wastewater	Headworks - Pumping Equipment	\$	16,000	\$	11,497	\$	4,503	Looking to purchase in 2025
Wastewater	Elevated Walkway	\$	77,000	\$	5,088	\$	71,912	To be installed in Q1 2025
Wastewater	New Plant - Mixers #1, #2 & #3 - Replacements	\$	54,000	\$	21,113	\$	32,887	Looking to purchase in 2025
Wastewater	Sewage Pumping Station - Pumping Equipment - Replacement	\$	284,000	\$	60,568	\$	223,432	Purchased a pump and equipment, to purchase add'l equipment in 2025
Wastewater	Sanitary Sewer Rehabilitation Program	\$	300,000	\$	66,048	\$	233,952	Waiting for final I&I report that will provide a 10 year Capital expenditure forecast - work to begin in 2025
Library	Library Collections	\$	281,092	\$	202,007	\$	79,085	Annual Replacement Program. Progression as expected
Library	Furniture & Equip Public Library	\$	66,469	\$	6,444	\$	60,025	Annual Replacement Program. Funds for Makerspace Furniture Q2 2025
Library	Computer Hardware	\$	72,160	\$	37,835	\$	34,325	Some Equip Purchased. Estimated Completion Q3 2025
Library	Library Creation Lab	\$	30,400	\$	12,035	\$	18,365	Some Equip Purchased. Estimated Completion Q1 2025
Library	Security Inventory System Library RFID	\$	40,000	\$	43,381	\$	(3,381)	Equipment in place in 2024, further equipment to be purchased in 2025.
Library	Library Modernization	\$	20,000	\$	1,217	\$	18,783	Modernization of spaces. Estimated Completion Q3 2025

Total Projects in Progress as of December 31, 2024 \$ 88,939,103 \$ 36,775,625 \$ 52,163,478

Table 3: Capital Projects to be Initiated as of December 31, 2024

				Actual Expenditures		Budget	
		'	Total Capital	as of December	Re	emaining/	
Division	Project Name		Budget	31, 2024	(0	verspend)	Project Manager Comments
Recreation	Lions Sports Park - Multi-Court Improvements	\$	25,000	\$ -	\$	25,000	Staff looking into work, to be completed in 2025
Fire	Mini Pumper	\$	45,000	\$ -	\$	45,000	Project deferred until new station is built due to size constraints.
Public Works	Climate Change Risk Assessment	\$	50,000	\$ -	\$	50,000	Anticipated to begin Q1 2025
Public Works	County Rd 16 & Hansen Blvd Traffic Signals	\$	200,000	\$ -	\$	200,000	To be initiated when Hansen Blvd is extended.
Public Works	SWM5 - Pond Retrofits	\$	880,531	\$ -	\$	880,531	Engineering RFP being developed in 2025 for construction in 2026
Public Works	Public Works Shed	\$	100,000	\$ -	\$	100,000	Additional funding required and deferred to 2028
Public Works	Flood Mitigation Implementation Project	\$	500,000	\$ -	\$	500,000	To be used towards Mill Creek realignment. Q1 2025 start, completion Q3 2025
Public Works	Green Street Rehabilitation	\$	154,000	\$ -	\$	154,000	Engineering/Contract Admin work to be completed in 2025 - Construction planned for 2026
Public Works	Centre Street Culvert Rehabilitation	\$	791,000	\$ -	\$	791,000	Work to be deferred to 2025 as part of Mill Creek Works
Water	South Sector Generator Replacement	\$	98,000	\$ -	\$	98,000	Project on hold, moved to 2028 to align with other work at SSR
Water	Well 5 Building & Drainage	\$	455,000	\$ -	\$	455,000	Work on hold until Well 5/5A storage and pumping facility are operating
Water	Well 10 Pump House Generator Replacement	\$	134,000	\$ -	\$	134,000	Project on hold, tied in with Reservoir Generators
Water	Well 6 and 11 Treatment Analysis	\$	235,000	\$ -	\$	235,000	On hold. Scope to be determined after rehab & optimization of supply project complete
Water	South Sector Reservoir Inspection and Upgrades	\$	80,000	\$ -	\$	80,000	Deferred to 2028, part of a larger project.
Water	United Lands Well Decommissioning Study	\$	50,000	\$ -	\$	50,000	On hold, to be tied in with the optimization study
Water	Filter PLC Project	\$	375,000	\$ -	\$	375,000	To be included in the SCADA Master Plan work plan recommendations
Water	PRV Replacement Program	\$	90,000	\$ -	\$	90,000	On hold until 2029.
Water	Watermain Rehabilitation Program	\$	217,500	\$ -	\$	217,500	Deferred to 2026
Wastewater	Thickening Tank Centre Unit	\$	72,000	\$ -	\$	72,000	On hold. Construction with Digester has to be complete prior to this work getting underway
Wastewater	Sludge Storage Tank Rehabilitation	\$	250,000	\$ -	\$	250,000	On hold. RFP to be issued Q1 2025
Wastewater	Sludge Transfer Well Rehabilitation	\$	12,000	\$ -	\$	12,000	On hold for the Digester No. 2 project to be done
Library	Makerspace Upgrades	\$	5,000	\$ -	\$	5,000	Needed for Exploratorium in 2025. Estimated Completion Q2 2025

Total Projects to be Initiated as of December 31, 2024 \$ 4,819,031 \$ - \$ 4,819,031