

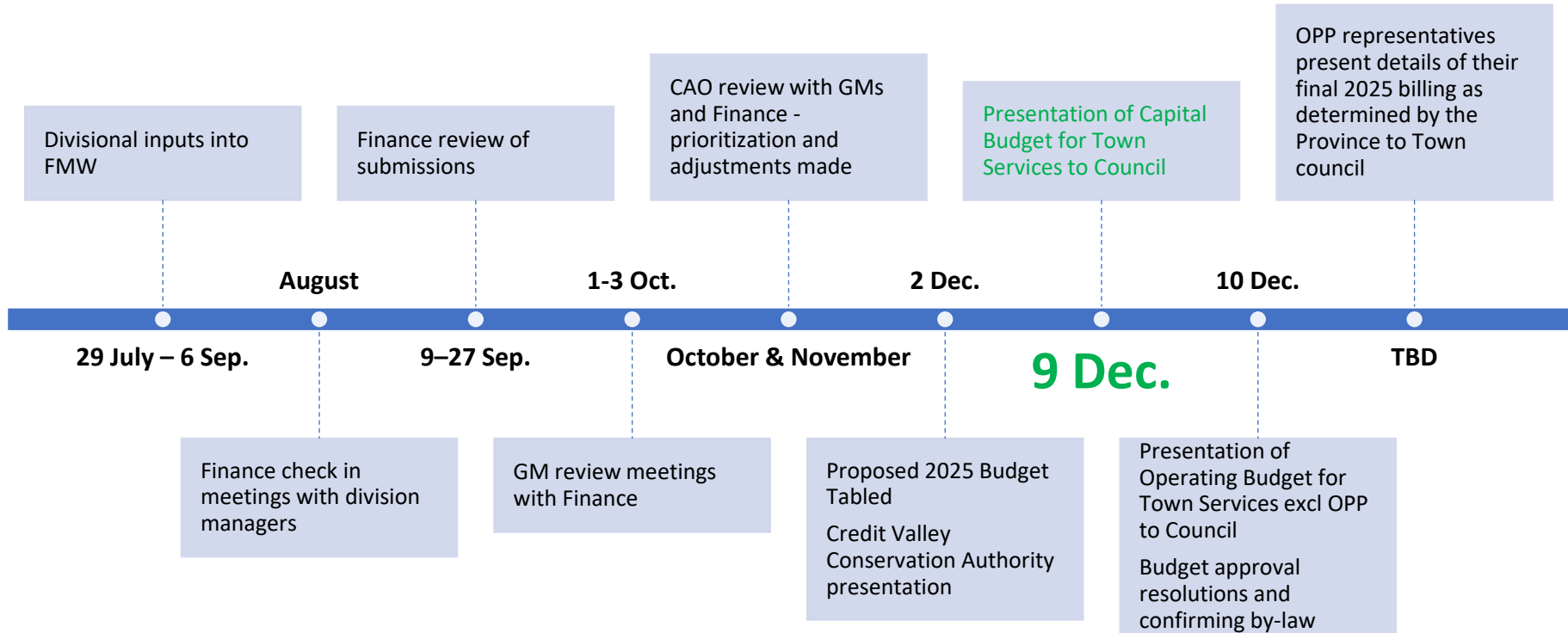


# Budget 2025

Town of Orangeville – 2025-2034 Capital Program

December 9, 2024

# Budget Schedule

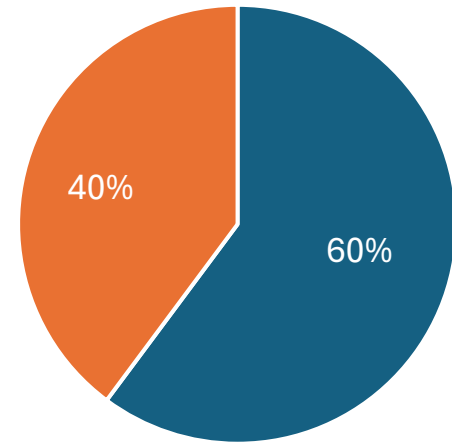


# Agenda

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- Capital Budget Overview
  - Corporate Services
  - Community Services
  - Infrastructure Services
  - Questions
  - Recommendation

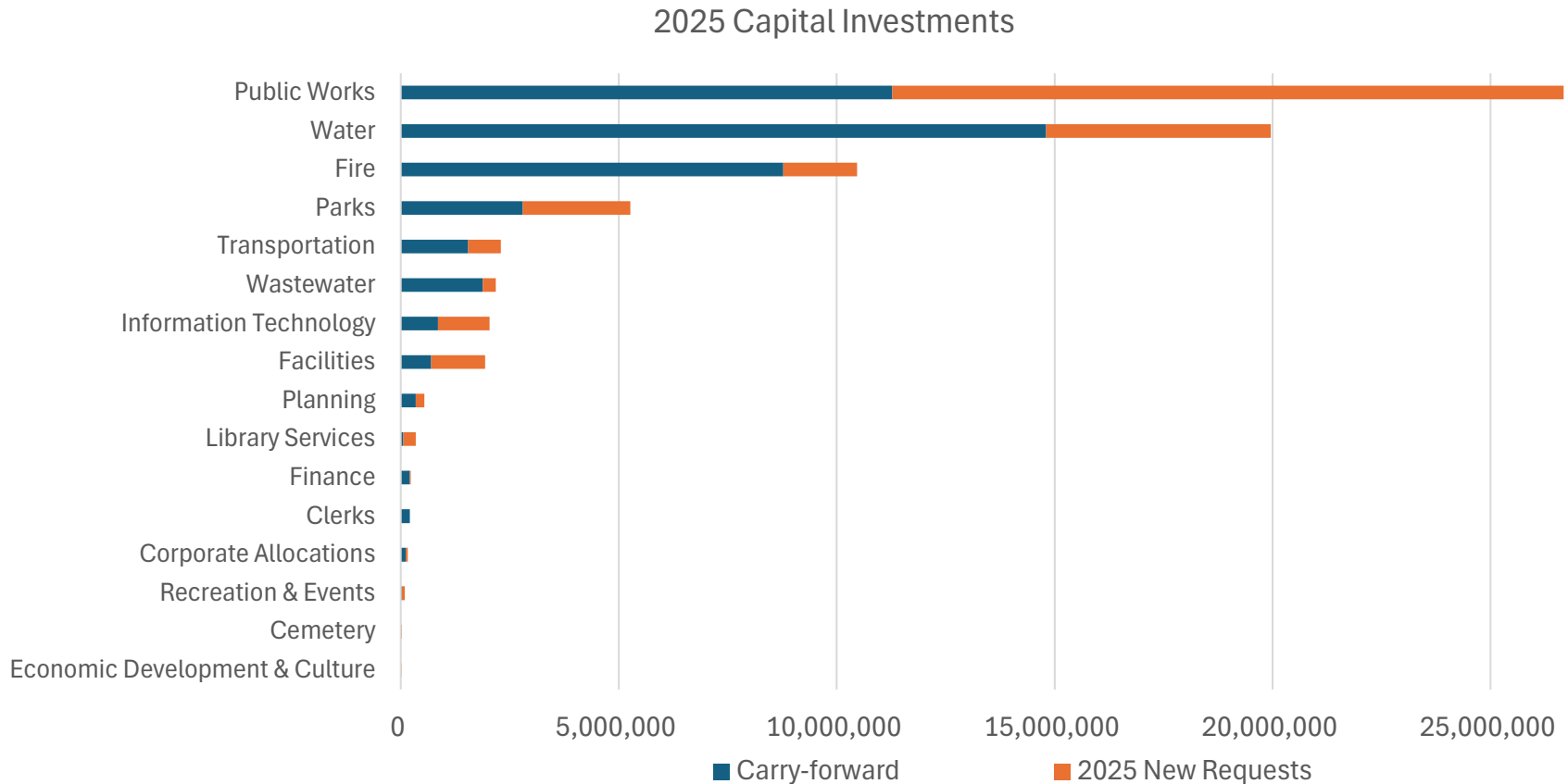
# 2025 Capital Budget Overview

Department	Carry-Forward	2025 New	Consolidated
<b>Infrastructure Services</b>	\$29,849,310	\$21,827,500	\$51,676,810
<b>Community Services</b>	\$12,356,437	\$5,766,532	\$18,122,969
<b>Corporate Services</b>	\$1,272,588	\$1,202,900	\$2,475,488
<b>Corporate Allocations</b>	\$113,252	\$50,000	\$163,252
<b>Total</b>	<b>\$43,591,587</b>	<b>\$28,846,932</b>	<b>\$72,438,519</b>

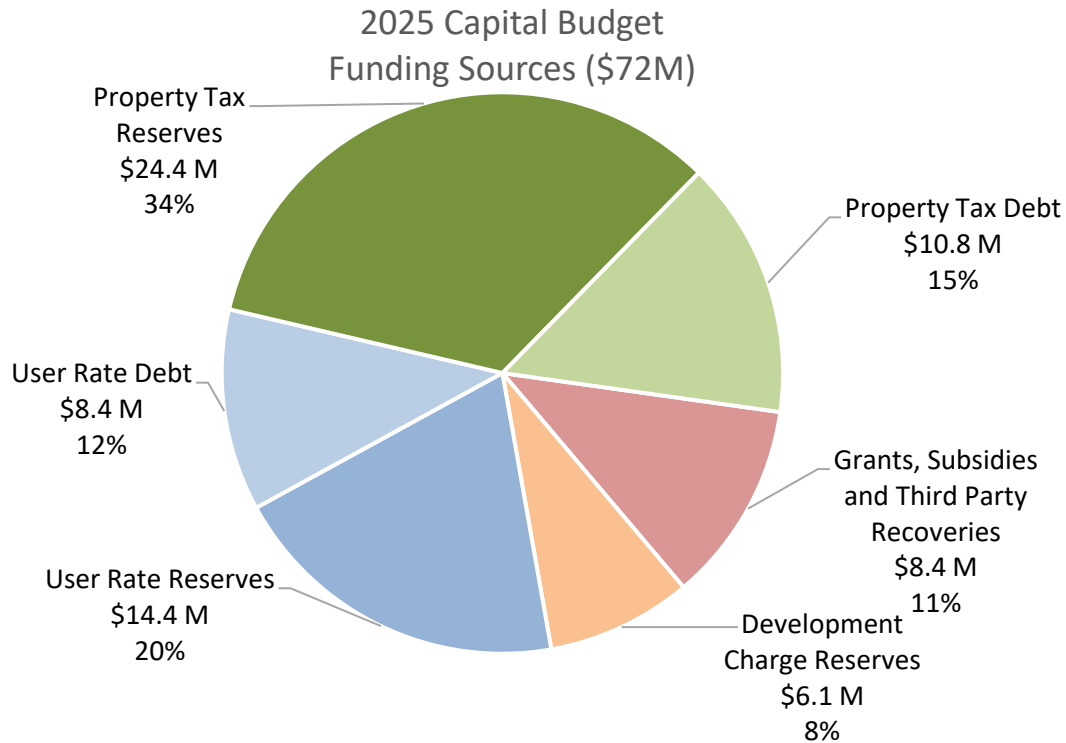


- Carry-forward Projects
- New Ask for 2025

# 2025 Capital Investment by Division



# 2025 Capital Funding by Source

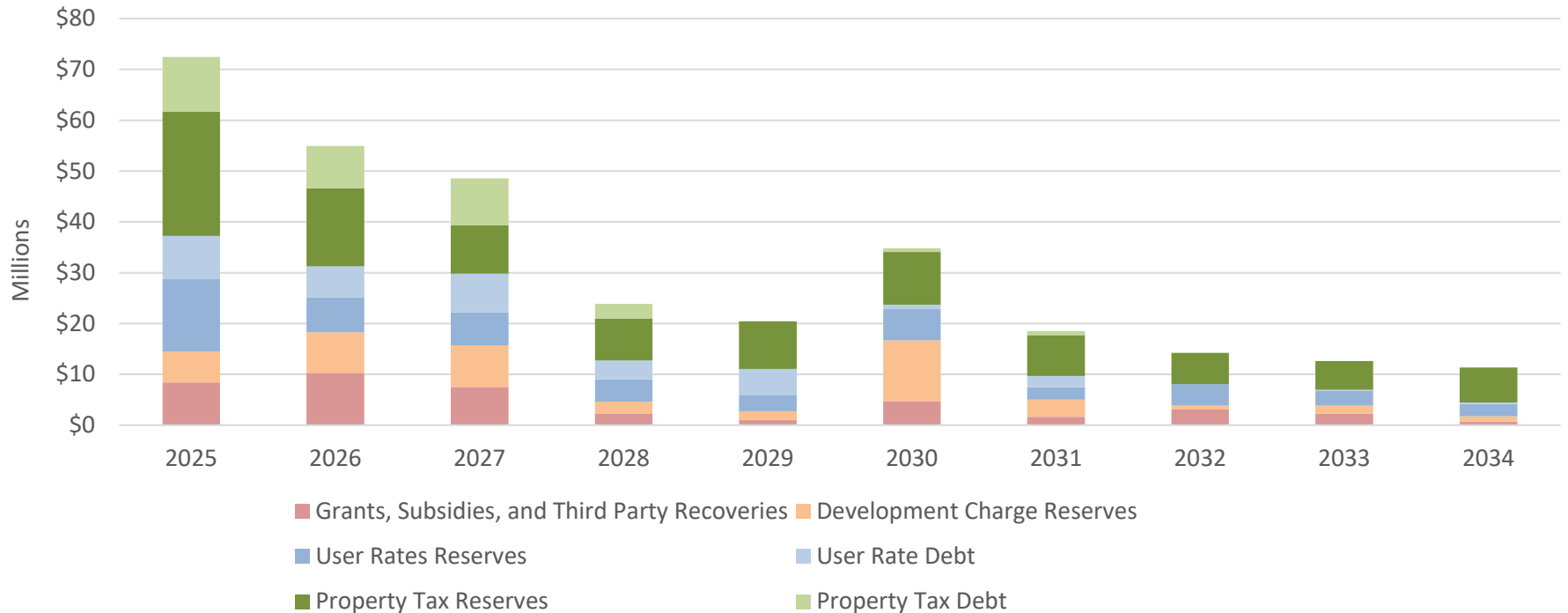


# 2025-2034 Capital Program by Division

	Carry-forwards	2025 New Requests	2025 Total	2026	2027	2028	2029	2025 - 2029 Subtotal	2030 - 2034 Subtotal	Ten-Year Total
<b>Expenditure by Division</b>										
Clerks	211,620		<b>211,620</b>					<b>211,620</b>		<b>211,620</b>
Human Resources			-		57,433			<b>57,433</b>	123,000	<b>180,433</b>
Corporate Allocations	113,252	50,000	<b>163,252</b>			380,000		<b>543,252</b>		<b>543,252</b>
Finance	208,551	20,000	<b>228,551</b>	400,000				<b>628,551</b>		<b>628,551</b>
Information Technology	852,417	1,182,900	<b>2,035,317</b>	319,152	250,576	426,964	325,593	<b>3,357,602</b>	2,192,772	<b>5,550,374</b>
Planning	344,626	200,000	<b>544,626</b>	75,000				<b>619,626</b>	275,000	<b>894,626</b>
Economic Development & Culture		21,000	<b>21,000</b>	11,000	11,500	11,500	12,000	<b>67,000</b>	63,000	<b>130,000</b>
Parks	2,802,038	2,468,000	<b>5,270,038</b>	2,048,000	1,388,000	1,597,000	365,000	<b>10,668,038</b>	1,869,000	<b>12,537,038</b>
Recreation & Events	25,000	65,000	<b>90,000</b>					<b>90,000</b>		<b>90,000</b>
Facilities	695,730	1,236,732	<b>1,932,462</b>	2,288,672	6,406,084	4,313,820	1,360,239	<b>16,301,277</b>	2,147,000	<b>18,448,277</b>
Fire	8,773,644	1,692,000	<b>10,465,644</b>	14,094,792	2,670,649	162,548	204,499	<b>27,598,132</b>	3,978,649	<b>31,576,781</b>
Public Works	11,274,467	15,403,500	<b>26,677,967</b>	19,333,871	14,973,921	8,394,356	10,465,563	<b>79,845,678</b>	48,327,559	<b>128,173,237</b>
Transportation	1,547,253	750,000	<b>2,297,253</b>	1,535,000	30,000	30,000		<b>3,892,253</b>	3,950,000	<b>7,842,253</b>
Cemetery		22,400	<b>22,400</b>	46,000	186,500	54,000	12,200	<b>321,100</b>	94,700	<b>415,800</b>
Water	14,803,891	5,152,600	<b>19,956,491</b>	10,398,068	9,435,000	5,195,500	3,911,500	<b>48,896,559</b>	21,313,500	<b>70,210,059</b>
Wastewater	1,879,073	299,000	<b>2,178,073</b>	4,103,000	12,801,163	2,978,000	3,499,000	<b>25,559,236</b>	5,493,000	<b>31,052,236</b>
Library Services	60,025	283,800	<b>343,825</b>	287,260	345,568	325,384	280,566	<b>1,582,603</b>	1,670,000	<b>3,252,603</b>
<b>Total Investment in Capital</b>	<b>43,591,587</b>	<b>28,846,932</b>	<b>72,438,519</b>	<b>54,939,815</b>	<b>48,556,394</b>	<b>23,869,072</b>	<b>20,436,160</b>	<b>220,239,960</b>	<b>91,497,180</b>	<b>311,737,140</b>

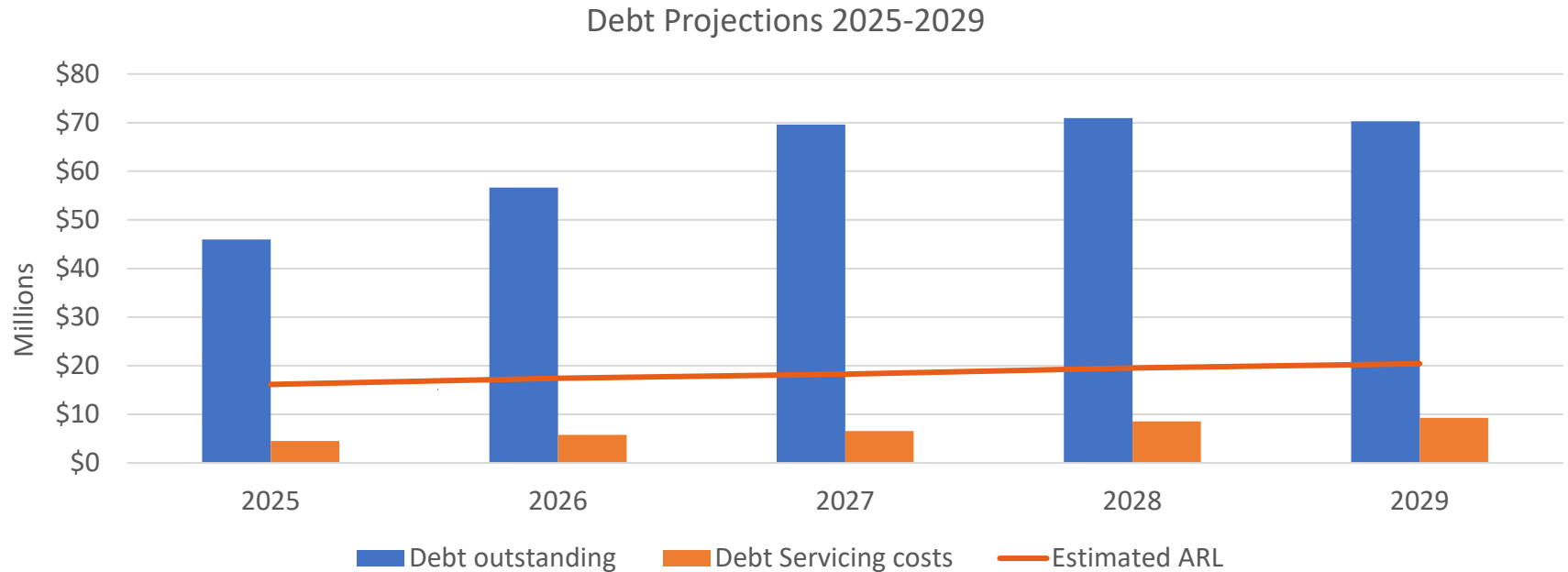
# 2025-2034 Capital Program Funding

2025-2034 Capital Program  
Expenditure profile and funding sources

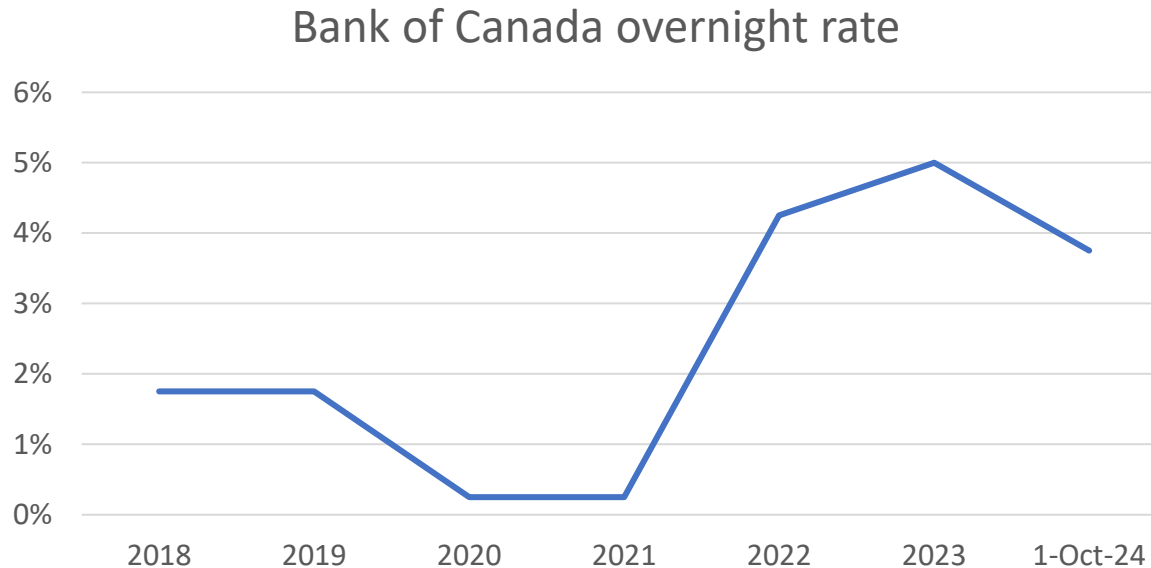




# Consolidated Debt Schedule



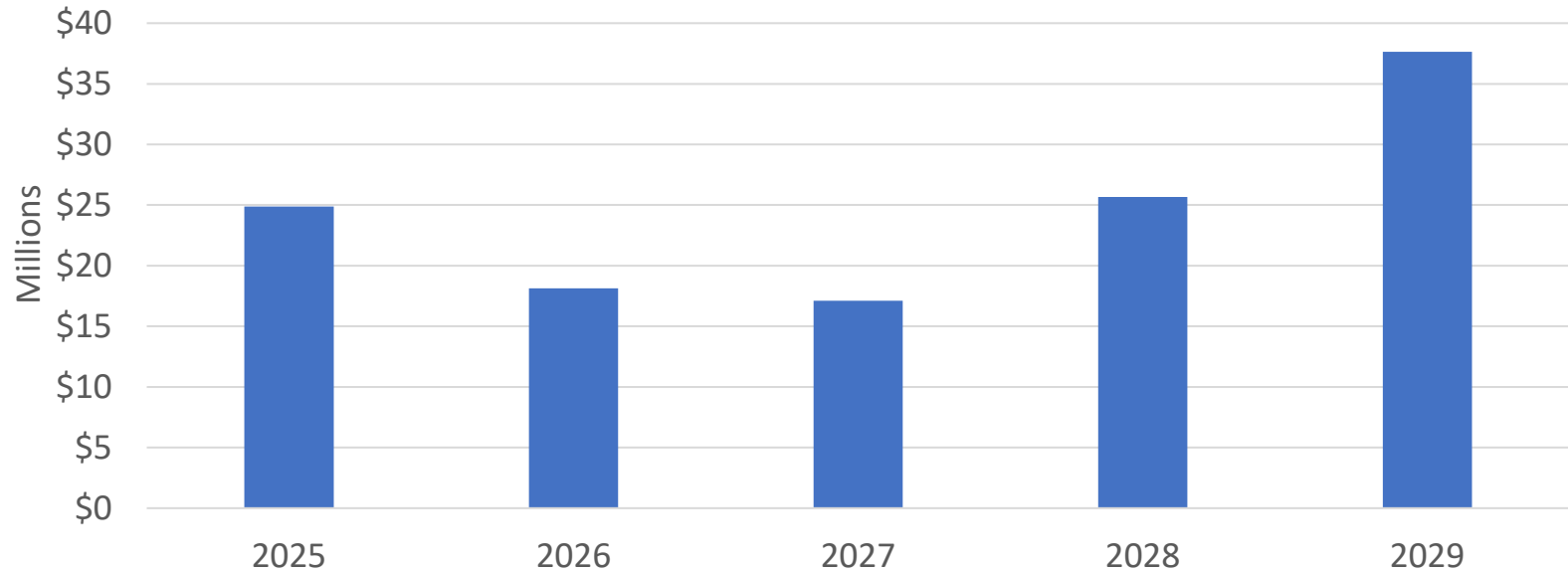
# 5-Year Historical Borrowing Rates



The Town's cost of borrowing typically follows the BoC overnight rate

# Reserve Funds

Projected Reserve & Reserve Fund Balance (Consolidated)  
2025-2029



# Integrated Long-term Financial Strategy

Debt  
Management  
Strategy

Investment  
Strategy

Growth  
optimization  
Strategy

# Infrastructure Services Capital Budget Highlights

# Key Capital Projects

- Transportation Master Plan
- Road Resurfacing Program
- Road Reconstruction
  - Third Ave, Andrew St, Bythia St, Dufferin St & Steven St.
- Filter Media Rehabilitation
- Water Treatment, Rehabilitation & Optimization

# Transportation Master Plan

## Project Description — Project # 11730.0000 (CF + new ask)

- The Transportation Master Plan will provide a short- and long-term vision for the Town's transportation needs for motorists, pedestrians, cyclists and transit riders. The objective of the study is to plan for improvements to the existing network to meet the needs of today and the future.

## Strategic Alignment

- Future Readiness – Capacity

## Risk

- The Transportation Master Plan will provide a plan to address the needs for the entire Town. Without the plan, some needs may not be met or additional funds may be spent due to the work not being coordinated.



## Financials

Capital Budget	2025
<b>Total project cost</b>	<b>\$82,814</b>
Funding Sources:	
Development Charges	\$45,314
Property Tax Reserve	\$37,500
<b>Total funding</b>	<b>\$82,814</b>

Note: No additional operating impacts are anticipated



# 2025 Road Resurfacing Program

## Project Description — Project # 30005.0000 (new ask)

- A dedicated Road Resurfacing Program to maintain and extend the life expectancy of roads. Road resurfacing includes grinding the top 50-90mm of asphalt and installing new asphalt.

## Strategic Alignment

- Future Readiness – Capacity

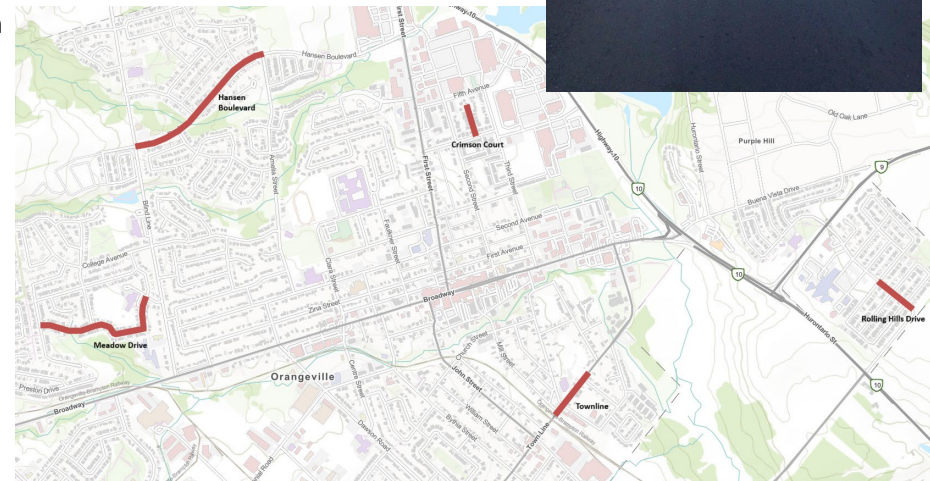
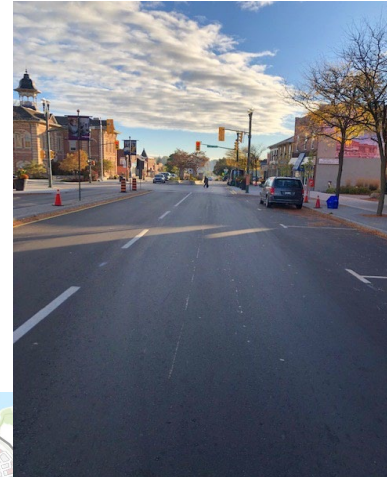
## Risk

- Road resurfacing extends the life of roads at a lower cost than reconstruction. The resurfacing eliminates potholes and cracks, which reduces costs to patch. If the resurfacing is not completed, the road will continue to deteriorate and will require a full reconstruction at a significantly higher cost.

## Financials

<b>Capital Budget</b>	<b>2025</b>
<b>Total project cost</b>	<b>\$1,000,000</b>
Funding Sources:	
Federal Gas Tax	\$ 856,000
Development Charges	\$ 144,000
<b>Total funding</b>	<b>\$1,000,000</b>

Note: No additional operating costs will be required, as no new roads are being added





# Road Reconstruction

**Project Description** — Project # 31123.0000 to 31129.0000 (CF + new ask)

- Road Reconstruction including water and sewer works where necessary for Bythia St, Andrew St, Stephen, Dufferin St and Third Avenue

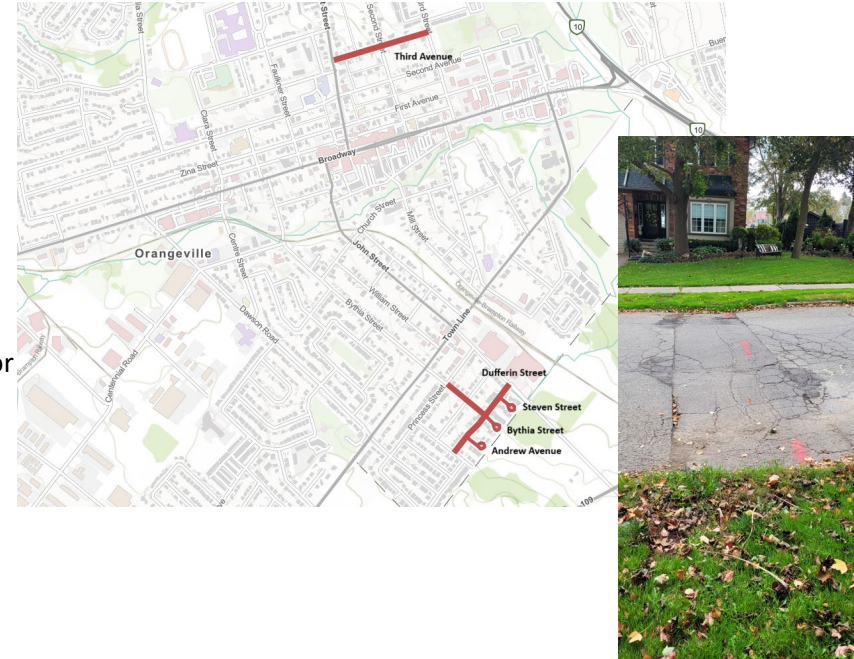
## Strategic Alignment

- Future Readiness– Capacity

## Risk

- Infrastructure is in poor condition and staff spend time trying to patch road and respond to watermain breaks. Reconstruction will eliminate the need for staff to respond to emergency issues in the area.

## Financials



Capital Budget	2025	2026	Total
<b>Total project cost</b>	<b>\$9,152,114</b>	<b>\$3,348,000</b>	<b>\$12,500,114</b>
Funding Sources:			
OCIF	\$3,012,000	\$ 800,000	\$3,812,000
CCBF	\$1,811,600	\$ 574,400	\$2,386,000
Property Tax Reserves	\$ 975,514	\$ 726,600	\$1,702,114
User Rates Reserves	\$2,824,000	\$ 391,000	\$3,215,000
Debt – User Rates	\$ 529,000	\$ 856,000	\$1,385,000
<b>Total funding</b>	<b>\$9,152,114</b>	<b>\$3,348,000</b>	<b>\$12,500,114</b>

Operating Impacts	2026	2027	Total
Add'l Debt Servicing Costs	<b>\$362,303</b>	<b>\$50,163</b>	<b>\$412,466</b>
Less: User Rates Revenue	(362,303)	(50,163)	(412,466)
<b>Net Levy Impact</b>	<b>\$NIL</b>	<b>\$NIL</b>	<b>\$NIL</b>

# Filter Media Rehabilitation

## Project Description — Project # 33084.0000 (CF + New Ask)

- This project is to replace the filter media with an alternative filter media and upgrade filter vessels for the wells. This will improve the water treatment, including the removal of iron from the groundwater.

## Strategic Alignment

- Future Readiness – Capacity

## Risk

- The filter media wears over time and needs to be replaced to ensure the material is operating effectively. If the material is not replaced the well may be shut down for extended periods of time due to iron and manganese breakthrough.

## Financials

Capital Budget	2025	Operating Impacts	2026
<b>Total project cost</b>	<b>\$641,768</b>	Staffing	<b>\$60,113</b>
Funding Sources:		Less: User Rates Revenue	(60,113)
Development Charges	\$ 16,044	<b>Net Levy Impact</b>	<b>\$NIL</b>
Debt – User Rates	\$468,556		
User Rates Reserve	\$157,168		
<b>Total funding</b>	<b>\$641,768</b>		



# Water Treatment, Rehabilitation & Optimization

## Project Description — Project # 11805.1070 (CF + New Ask)

- This project will analyze existing wells to determine opportunities to gain additional capacity and locations for new well locations.

## Strategic Alignment

- Future Readiness – Capacity

## Risk

- As wells age, they lose capacity. If the wells are not rehabilitated or replaced and new sources are not investigated and protected, the Town may in the future, not have sufficient water supply to meet the demand.

## Financials

<b>Capital Budget</b>	<b>2025</b>
<b>Total project cost</b>	<b>\$1,323,534</b>
Funding Sources:	
Development Charges	\$ 34,225
CCBF	\$1,214,775
User Rates Reserves	\$ 74,534
<b>Total funding</b>	<b>\$1,323,534</b>

Note: No additional operating costs anticipated as this is a rehabilitation of existing infrastructure



# Community Services Capital Budget Highlights

# Key Capital Projects

- Building Condition Assessments
- Rotary Park Redevelopment
- Fire Engine
- Recreation Block Box Replacement
- Tree Sculptures and Banner Poles

# Building Condition Assessments

## Project Description – Project #s B1576.1110, B1429.1000, B1430.1300, B1431.1460 (New Ask)

- Hire a professional firm to assess the condition of the structure and systems of the Fire Station, Mill Street Library, Orangeville Senior’s Centre and Town Hall.
- The assessment will help inform the Asset Management Plan, the 10-year Capital Plan and future Operating Budgets.

## Strategic Alignment

- Future-Readiness – Due Diligence

## Risk

- Condition Assessments are necessary to identify and analyze the current and future state of the buildings' systems and structure. If not conducted, unanticipated repairs will have a major impact on the budget and service levels.



## Financials

<b>Capital Budget</b>	<b>2025</b>
<b>Total project cost</b>	<b>\$170,000</b>
Funding Sources:	
Property Tax Levy	\$170,000
<b>Total funding</b>	<b>\$170,000</b>

# Rotary Park Re-Development

## Project Description – Project # 24060.2560 (CF + New Ask)

- The Recreation and Parks Master Plan (2020-2030) recommends enhancements and park improvements to Rotary Park. The project consists of seven phases.
- The Re-Development Plan will address sport amenities, trail connections, the parking lots and lighting.

## Strategic Alignment

- Community Vitality – Well Being

## Risk

- Rotary Park Re-Development Project is currently underway. If the project does not continue, the growing number of amenities will not receive the capital repair and redevelopment as recommended in the previously approved Recreation and Parks Master Plan.

## Financials

Capital Budget	2025	2026	2027	2028	Total
<b>Total project cost (Incl. CF)</b>	<b>\$2,500,000</b>	<b>\$1,500,000</b>	<b>\$1,000,000</b>	<b>\$50,000</b>	<b>\$5,050,000</b>
Funding Sources:					
Rotary Club Donation	50,000	50,000	50,000	50,000	\$200,000
Development Charges	554,950	421,950	276,450		\$1,253,350
Property Tax Debt (Incl CF)	1,895,050	1,028,050	673,550		\$3,596,650
<b>Total funding</b>	<b>\$2,500,000</b>	<b>\$1,500,000</b>	<b>\$1,000,000</b>	<b>\$50,000</b>	<b>\$5,050,000</b>



**Note:** Operating cost impacts of Phase 1 and 2 would be minimal as it is replacement of existing infrastructure.

Operating cost impacts of Phase 3 and 4 are not known at this time, however, staff will update Council as the project progresses.

Due to timing of construction, it is not anticipated that we will see significant impacts until 2026 or later.

# Fire Engine

## Project Description — Project # B0915.4207 (New Ask)

- The current Fire Engine is expected to reach its life expectancy by 2027.
- Due to the current industry timelines for apparatus buildouts (approximately two years) procurement must be initiated well in advance. To ensure timely delivery and seamless integration into the fleet, the replacement Fire Engine must be ordered before the end of the 2025 fiscal year.

## Strategic Alignment

- Future-Readiness – Due Diligence

## Risk

- Replacing an aging Fire Engine will prevent increasing maintenance and operational costs associated with older vehicles. A reliable engine ensures effective and timely emergency response, directly impacting public safety.
- Modern apparatuses meet current legislative requirements and industry best practices, offering improved efficiency, enhanced safety features, and reduced downtime.



## Financials

Capital Budget	2025	2026
<b>Total project cost</b>	<b>\$ 1,000,000</b>	<b>\$600,000</b>
Funding Sources:		
Property Tax Reserves	50,000	600,000
Transfer from Levy	950,000	
<b>Total funding</b>	<b>\$1,600,000</b>	<b>\$600,000</b>

Note: as mentioned above, aging vehicles require additional maintenance and operational costs. It is anticipated, that the Town will see a reduction in operating impacts once the new apparatus is in place. Staff will update operating costs through future budgets.



# Recreation Block Box Replacement

## Project Description — Project # B1391.0000 (New Ask)

- Replacement of the Recreation Block Box, the mobile programming trailer. Existing Block Box is a repurposed trailer from the former Orangeville Police Services that is over 20 years old.

## Strategic Alignment

- Community Vitality – Well Being

## Risk

- The existing trailer has exceeded its lifespan and requires multiple repairs, incurring additional costs. If the trailer is not replaced, the program will not continue as it's no longer safe to operate.

## Financials

<b>Capital Budget</b>	<b>2025</b>
<b>Total project cost</b>	<b>\$65,000</b>
Funding Sources:	
Property Tax Reserves	\$65,000
<b>Total funding</b>	<b>\$65,000</b>



Note: Operating Impacts are minimal as this is a replacement of an existing asset

# Tree Sculptures & Banner Poles

## Project Description – Project # 13105.0000 Tree Sculptures (New ask)

- The installation of two new sculptures will enhance the Town's foundational tourism driver of Public Art.

## Project Description – Project # B1478.0000 Banner Poles (New ask)

- Six banner poles to be installed in the medians in downtown Orangeville to display promotional banners for Love, Orangeville and Heritage Week.

## Strategic Alignment

- Community Vitality – Vibrancy

## Risk

- In 2023 to 2024, seven existing tree sculptures were removed and only three new sculptures were added. While preservation and repair help to prolong the life of existing sculptures, new installations are required to maintain Orangeville's popular public art collection.
- Replacing the poles will help to create in-market awareness for the Love Orangeville brand while contributing to the aesthetic of downtown Orangeville.

## Financials

Capital Budget	2025
<b>Total project cost</b>	<b>\$21,000</b>
Funding Sources:	
Property Tax Reserves	10,000
Property Tax Levy	11,000
<b>Total funding</b>	<b>\$21,000</b>



# Tony Rose Memorial Sport Centre (TR)

## **Project Description** — Project #B1163.1210 (New Ask)

- TR is in need of major renovations and upgrades. The pool has been closed since June.
- The Facility Needs Assessment Study (FNAS) will develop a facility plan, based on approved strategies and community need, for the next 10 to 20 year.
- Given the overall funding pressures on the current capital program, the FNAS was deferred to 2026. Facility renovation and expansion recommendations will be brought forward in the 2027 budget.
- There is currently a provision in the 2025-2034 Capital Plan for TR Facility Upgrades totaling \$6M between 2026 and 2028. Throughout the 2026/2027 budget processes, these figures will be modified as more information is available.



## **Strategic Alignment**

- Community Vitality – Well Being

## **Risk**

- TBD based on FNAS

## **Financials**

- TBD based on FNAS



# Corporate Services Capital Budget Highlights

# Key Capital Projects

- Website Update Project
- Enterprise Asset Management
- Dayforce Optimization and Enhancement Initiative

# Website Update

## Project Description – Project # B1407.0000 (New Ask)

- The current platform that hosts the Town's website will be decommissioned, requiring the Town to migrate to a new platform. In doing so, the Town will modernize the website, enhance accessibility, enhance user (resident) experience, and enable real-time community feedback.

## Strategic Alignment

- Corporate Capacity – Innovation
- Future Readiness – Due Diligence

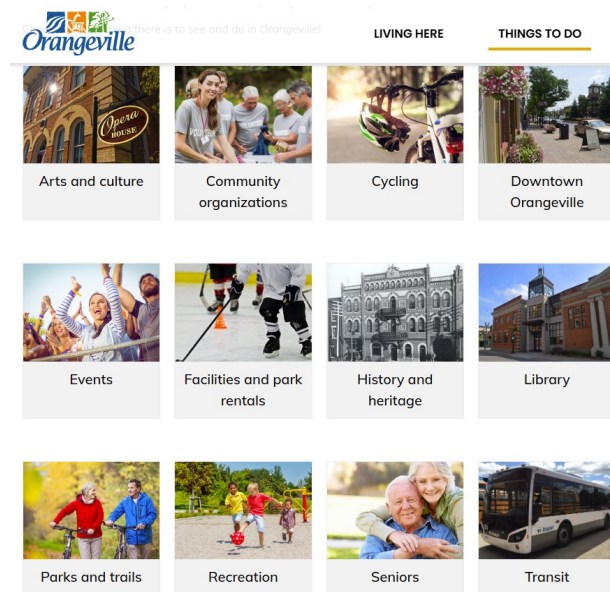
## Risk

- The decommissioning of the current platform will leave the Town without a website and the service associates with it.

## Financials

<b>Capital Budget</b>	<b>2025</b>
<b>Total project cost</b>	<b>\$250,000</b>
Funding Sources:	
Property Tax Reserves	110,000
User Rates Reserves	130,000
<b>Total funding</b>	<b>\$250,000</b>

Note: Operating costs are not anticipated to change, as project will be replacing the existing website



# Enterprise Asset Management

## Project Description — Project # 20391.0000 (CF)

- This project will implement the required software applications to digitize Asset and Inventory Management, Planning, Building, Permitting, Licensing, and Work Order Management services for the Town

## Strategic Alignment

- Corporate Capacity – Innovation
- Future Readiness – Due Diligence

## Risk

- Inability to address legislative reporting requirements for asset management. Continued manual work by staff – inefficient, additional work for staff to report to Province in a timely fashion.

## Financials

Capital Budget	2025	Operating Impacts	2026
<b>Total project cost</b>	<b>\$ 455,688</b>	Maintenance	\$80,797
Funding Sources:		<b>Net Levy Impact</b>	<b>\$80,797</b>
Property Tax Reserves	136,706		
User Rates Reserves	318,982		
<b>Total funding</b>	<b>\$455,688</b>		



# Dayforce Optimization and Enhancement Initiative

## Project Description – Project # B1565.0000 (New Ask)

- Dayforce HRMS requires reconfiguration to better align with the Town's functional needs and to ensure that processes and workflows are fully aligned with the Town's requirements. This will increase user satisfaction, and reduce manual workarounds, errors, and demands on support.

## Strategic Alignment

- Corporate Capacity – Innovation
- Future Readiness – Due Diligence

## Risk

- Dayforce is responsible for the timely payment of salaries and benefits and use to over 450 full time, part time, retired and former staff throughout the year. Failing to address known issues will perpetuate manual workarounds and risk of errors, employee frustration, and the significant time spent on troubleshooting and support. Dayforce processes over \$28M worth of transactions a year, therefore, a 1% error would be equivalent to over \$280K.

## Financials

<b>Capital Budget</b>	<b>2025</b>
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<b>Total project cost</b>	<b>\$240,000</b>
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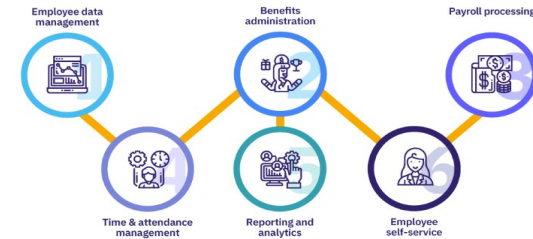
Funding Sources:

Property Tax Reserves	180,000
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User Rate Reserves	60,000
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<b>Total funding</b>	<b>\$240,000</b>
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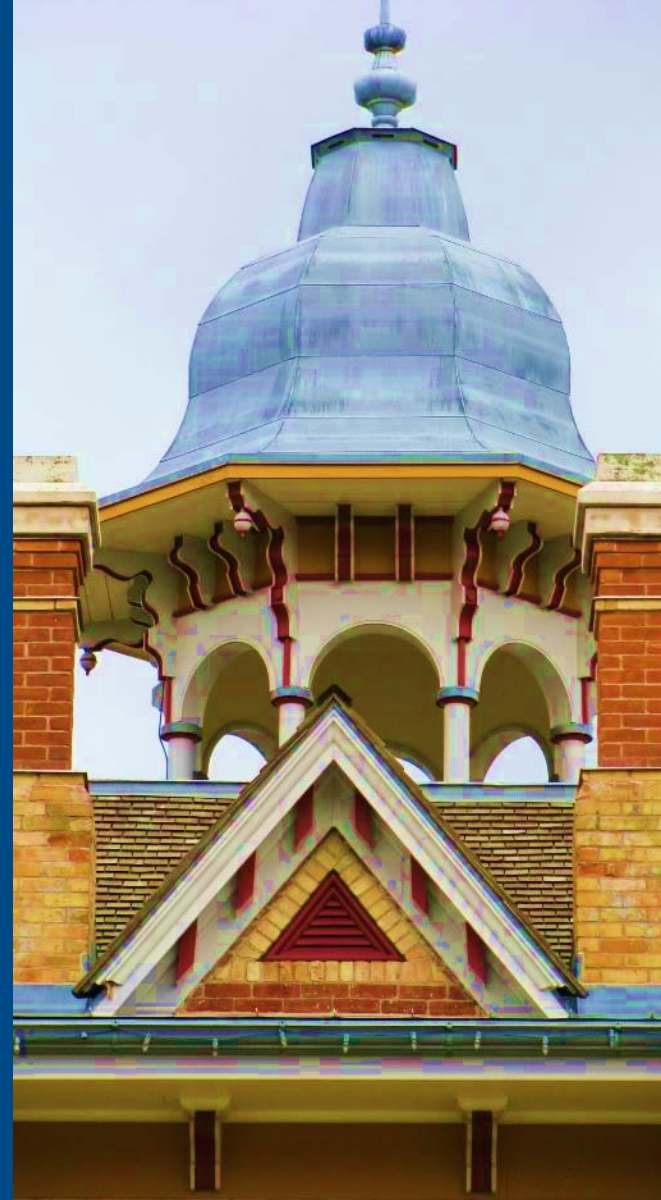
Note: No operating impacts are anticipated at this time.





# Questions?

# Resolutions



# Resolutions for the 2025-2034 capital program



**That report CPS-2024-090, the 2025-2034 Capital Program, be received; and**



**THAT Council endorse the updated ten-year capital program, as presented in CPS-2024-090 dated December 9, 2024; and**



**That Council direct staff to include approval of the 2025-2034 capital program in 2025 Consolidated Budget resolutions on December 10, 2024.**